Briefing Session on the Direction of Development for Business, **Accounting and Financial Studies** (BAFS) and the Implementation of the Refined BAFS Curriculum and **Assessment Framework**

18 June 2020 (Thursday)



Registration

Part 1

- Summary of findings and follow-up works of school survey conducted in 2017
- The background, rationales and principles for drawing the recommendations

Part 2

- The direction of development of BAFS and the implementation of the refined BAFS curriculum and assessment
- > Support measures for schools

Part 3

- > Updates on the supplementary notes
- ➤ Updates on the 2023 and 2025 BAFS Assessment Framework
- ➤ Sample examination papers

Q&A Session

*Part 1

* School Survey 2017

Proposed Changes in the BAFS Curriculum Framework (CF)

15% of the learning elements in the compulsory part will be moved to the elective part, and the remaining content for each strand will be streamlined as follows:

Accounting Strand Business Management Strand Compulsory Part (40%) (25%) Compulsory Part (40%)- (25%) **Business Environment Business Environment** Introduction to Management Introduction to Management Introduction to Accounting Introduction to Accounting Basics of Personal Financial Basics of Personal Financial Management (8%) Management (8%) Streamlining (60%) (75%) Elective Part (60%) (75%) **Elective Part** Basics of Management Financial Accounting • Financial Management **Cost Accounting Human Resources Management** Marketing

* School Survey 2017

Proposed Changes in the BAFS Assessment Framework (AF)

- 1) Separate examination papers for the compulsory part of the two strands, with common questions set in Papers 1A & 1B for the common topics in both strands.
- 2) Adjustment in the exam duration and the number of questions in Paper 1 and Paper 2 on a pro rata basis in response to the change in the curriculum weighting of the compulsory part and the elective part from 40:60 to 25:75.

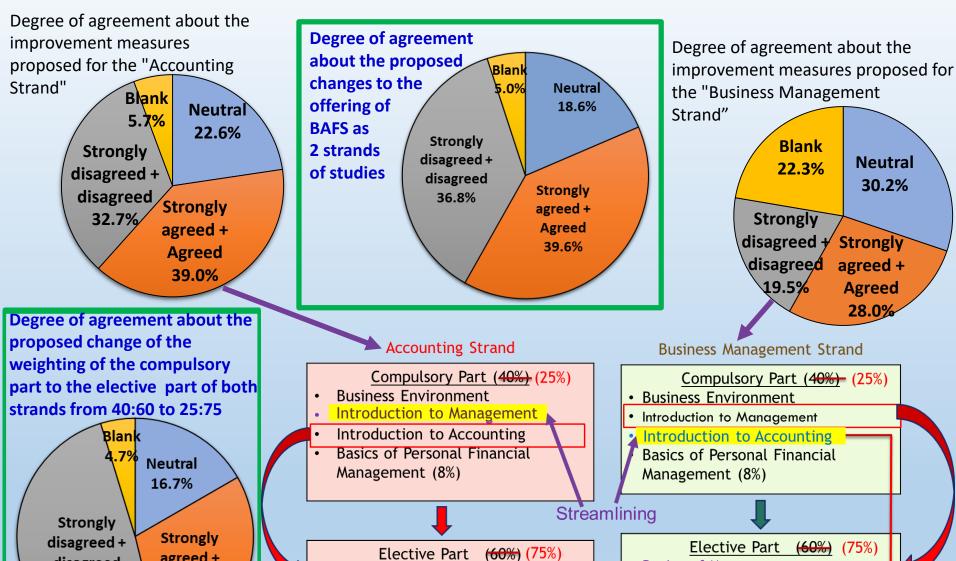
Component		Weighting	Duration (3.5 hours)
Public Examination	Paper 1 Compulsory Part (choose one only) 1A Accounting strand 1B Business Management strand	40% 25%	1 hour 15 minutes
	Paper 2 Elective Part (choose one only) 2A Accounting strand 2B Business Management strand	60% 75%	2 hours 15 minutes 30 minutes

* Findings of School Survey 2017 - Background information

Survey Period:	Mid-Jan – early March 2017
No. of	318 / 480 secondary schools
Respondents:	Remarks:
	 5 returned questionnaires were considered invalid with the following reasons: Questionnaire was blank Questionnaire was completed without school code and school chop
Response Rate:	66.3 %

BAFS was offered	299
BAFS had not been offered	16
Schools ceased offering BAFS	1 (since 2014) 1 (since 2015)
No background information given	1
Total	318

* Findings of School Survey 2017 - Proposed changes in CF



Financial Accounting

Cost Accounting

agreed +

Agreed

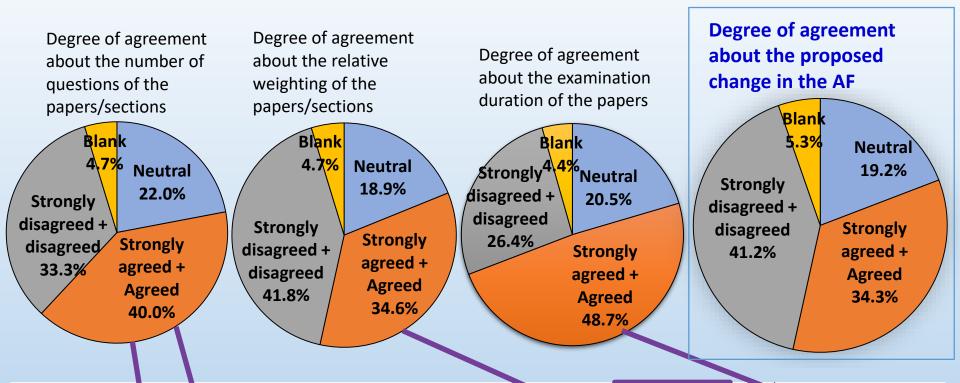
29.5%

disagreed

49.1%

- Basics of Management
- Financial Management
- Human Resources Management
- Marketing

* Findings of School Survey 2017 - Proposed changes in AF



Component		Weighting	Duration (3.5 hours)
Public Examination	Paper 1 Compulsory Part (choose one only) 1A Accounting strand 1B Business Management strand	40% 25%	1 hour 15 minutes
	Paper 2 Elective Part (choose one only) 2A Accounting strand 2B Business Management strand	60% 75%	2 hours 15 minutes 30 minutes

*Observations of the Advisory Committee (1)

There was no overwhelming evidence of opposition to the arrangement of the two strands for BAFS. The two strands mode would be adopted.

Views on improvement of the C&A Framework were diverse



Further engagement of key stakeholders after completion of school survey (Apr 2017 – Jun 2018)

- > meetings with representatives/key persons of major stakeholders (including school councils and school head associations, accounting and management professional bodies, etc.)
- > follow-up focus group meetings with teachers to gather more qualitative data regarding teachers' concern over the initial recommendations
- > reported and discussed the findings of the school survey and the actions taken to refine the BAFS curriculum and assessment framework in meetings of the CDC and related committees

*Observations of the Advisory Committee (2)

Regarding the change of weighting in the compulsory part and the elective part of the two strands, as well as the corresponding changes of weighting of the papers/sections in the AF, respondents in FGMs expressed concern about

- (i) the impacts on the assessment of the subject caused by the adjustment of common core weighting → worried that the level of difficulty of examination papers would be higher
- (ii) the fairness issue on the curriculum contents for the two strands → Accounting strand seemed to be heavier than the BM strand after trimming



*Observations of the Advisory Committee (3)

- ➤ Weighting of sections in each strand of the examination should be finetuned
- The curriculum content, especially the Accounting strand, should be further streamlined to ensure the two strands are of comparable level of difficulty

The 15% weighting of Paper 1 to be shifted to Paper 2
Section A, which comprises short questions only

	Paper 2A Accounting strand	Paper 2B Business Management strand	Weighting (75%)
Section A	4-5 short questions	5-6 short questions	33%
Section B	3 application problems	2 case studies	27%
Section C	1 long question	1 essay question	15%

- Further streamlined the content
- Adjusted the breadth and depth of topics in accounting module (please refer to the updated supplementary notes for details)
- Sample papers to show that the content being shifted from the compulsory part to elective part will still be the same (please refer to the sample examination papers for details)

18% → 25% → 33%

27% → 33% → 27%

15% → 17% → 15%

existing

Initial

recommendations

*Observations of the Advisory Committee (4)



Concluded the recommendations for BAFS and submitted to the Curriculum Development Council (CDC) and the Public Examination Board (PEB) for discussion and consideration (Aug 2018 – Apr 2020)

- > reviewed and updated the curriculum content of BAFS under the two-strand arrangement with the engagement of related committees and working group
- > planned and prepared measures to support and facilitate the implementation of the recommendations
- recommendations on the direction of development of the BAFS curriculum and assessment (including the refined BAFS C&AF) endorsed by the CDC and the PEB

Remarks:

- ➤ 14 Advisory Committee meetings have been conducted since its establishment
- Work progress of the Advisory Committee were reported in related committees/liaison meetings during the period

*Considerations for proposing and concluding the recommendations (1)

*Please refer to the preamble of questionnaire for the school survey conducted in 2017 for details https://www.edb.gov.hk/attachment/en/curriculum-development/kla/technology-edu/whats-new/School_survey_on_the_way_forward_for_BAFS_CAF_Jan_2017.pdf

To remain steadfast in the ultimate goals of the senior secondary curriculum under NAS

Impacts on introducing new senior secondary subject(s) to schools

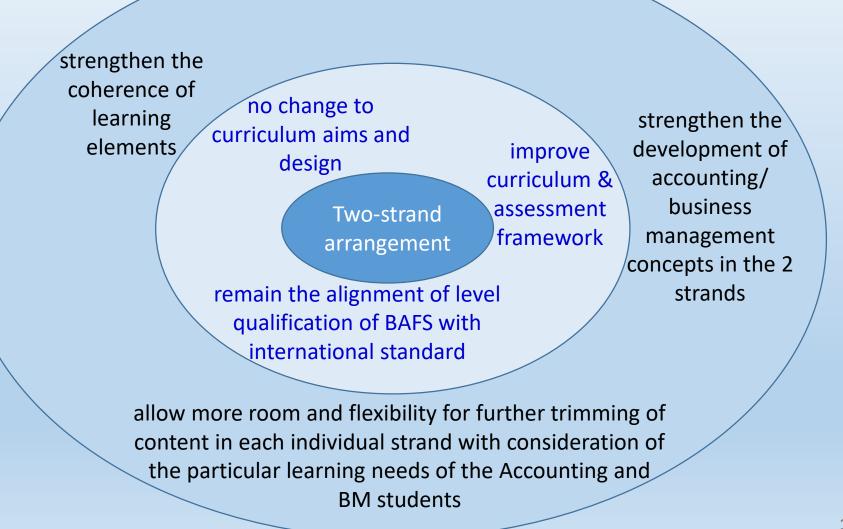
Students should be nurtured with essential knowledge, skills and values/attitudes required in the 21st century for the ultimate benefit of student learning

Smooth articulation to multiple progression pathways

Relevant information and views collected from different sources

It is important to balance the views of different stakeholders

*Considerations for proposing and concluding the recommendations (2)



*Part 2

*Direction of development of the BAFS curriculum and assessment

- The BAFS subject should be retained
- The development of separate subject(s) or splitting of BAFS into separate subjects was not supported
- The curriculum and assessment (C&A) framework should be improved

*Recommendations on the refined curriculum framework (CF)

- (i) <u>Two-strand arrangement</u>: The BAFS curriculum will *offer two strands of studies, i.e.* Accounting Strand and Business Management Strand. "Introduction to Accounting" and "Introduction to Management" will be moved from the compulsory part to the respective Accounting/Business Management elective modules with a view to enhancing the coherence of content in each strand.
- (ii) Adjustment in the weighting of the compulsory part and elective part from 40:60 to 25:75: The compulsory part of each strand will have two common topics, i.e. 'Business Environment' and 'Basics of Personal Financial Management'. In addition, the compulsory part of the Accounting Strand will include 'Basics of Management' while the Business Management Strand will include 'Basics of Accounting'.
- (iii) <u>Streamlining of the curriculum content</u>: The curriculum content is further streamlined *for better flow and balanced weighting of content for the two strands of studies*.

*Recommendations on the refined assessment framework (AF)

- (i) Proportional adjustments in AF: The weighting, examination duration and number of questions in Paper 1 and Paper 2 will be adjusted on a pro rata basis in response to the change in the weighting of the compulsory part and the elective part from 40:60 to 25:75.
- (ii) Separate examination papers will be provided for the two strands: The Accounting Strand will be composed of *Papers 1A and 2A* and the Business Management Strand *Papers 1B and 2B. Same questions* will be set in Paper 1A & 1B *for the common topics in the compulsory part* of the two strands.
- (iii) The 15% weighting of Paper 1 will be shifted to Paper 2 Section A, which comprises short questions only.

*Year of implementation

The refined C&A framework will be implemented at S4 starting from the 2022/23 school year, leading to the HKDSE BAFS Examination in 2025 and thereafter.

*Support measures to facilitate the implementation of recommendations (1)

- > BAFS supplementary notes were updated and posted at EDB webpage
- ➤ Sample examination papers were prepared and uploaded on the HKEAA webpage
- More *professional development programmes* to broaden teachers' horizons in the business world will be organised, including visits to local companies and the Mainland
- ➤ Development of *e-learning resources* to support student learning of the refined BAFS curriculum is in progress (e.g. a set of *graded assignments* (English version) for selected topics of the Accounting Elective Part of the curriculum was completed in Feb 2020)

*Support measures to facilitate the implementation of recommendations (2)

- Educational multimedia resources to promote the BAFS curriculum is completed and broadcasted in Feb 2020

 (https://www.hkedcity.net/etv/resource/446481044)
- ➤ Development of a BAFS website to promote professional development and sharing among teachers is in progress and will be launched by the end of 2020
- ➤ A briefing session to be arranged for publishers to explain the requirements of submitting textbooks (Compulsory Part) for BAFS
- Constantly review and update the BAFS C&A Guide, as well as the BAFS Glossary

Updates on the supplementary notes

Accounting Strand
Business Management Strand



*Accounting Strand - Compulsory Part

Business, Accounting and Financial Studies (BAFS)

Supplementary Notes for Accounting Strand

(To be implemented in S4 in 2022/23; effective for 2025 HKDSE Examination and onwards)

Appendices:

- 1. Formulae of Ratios
- 2. Accounting Terminology

Compulsory Part

1(a) Business Environment

]	Learning Elements Specified in C&A Guide	Supplementary Teaching Notes	
Topics	Explanatory Notes		
Hong Kong Business Environment	(i) Describe the role and importance of business in the Hong Kong economy. (ii) Analyse the recent developments and characteristics of the Hong Kong economy.	- Recent developments of Hong Kong economy: 1. Closer economic and business relationships with the Mainland (e.g. CEPA, trading partners, sources of capital) 2. Impacts of globalization on Hong Kong business (-e.g. keen competition, international flow of capital and information, global sourcing and outsourcing, technology transfer)	
		3. Increasing international trade cooperation— (major international trade organisations include WTO and APEC)	

1	Learning Elements Specified in C&A Guide	Samuel and the Alban Nation
Topics	Explanatory Notes	Supplementary Teaching Notes
		- Characteristics of Hong Kong economy: lack of primary industries, dependence on external trade, concentration on tertiary industry, free trade, simple taxation
	(iii) Evaluate how economic, technological, cultural, physical, social, political and legal factors affect business decisions.	
Forms of Business Ownership	(i) Distinguish between the major forms of business ownership: sole proprietorship, partnership and limited company, joint venture, franchise and public enterprise.	- Characteristics Only of general and slimited and nominal partners—are required - Setup procedures of different forms of business ownership and related documents are not required
	Evaluate the pros and cons of the different forms of business ownership. (iii) Describe the characteristics of multinational corporations in Hong Kong.	
Business Ethics and Social Responsibilities	Explain why and how a business should be ethically responsible to various stakeholders. Describe how business ethics and social responsibilities affect business decisions.	

1(b<mark>) <u>Basics</u> o<u>f</u> to Management</mark>

Learning Elements Specified in C&A Guide		Supplementary Teaching Notes	
Topics	Explanatory Notes	Supplementally Tellening Profes	
Management Functions	(i) Explain the importance of management.		
Tunctions	 (ii) Demonstrate a basic understanding of the following management functions for organisations: planning, organising, leading and controlling. 	 Planning: importance, planning process and characteristics of SMART goals Organising: organisational structure – by level and by authority; departmentalisation – by function, by product, and by location Leading: leadership styles 	
		- Controlling: control process	
	(iii) Apply the following principles of effective management: division of work, unity of command, unity of direction as well as balancing authority and responsibility, and management by objectives.	Detailed process of MBO is not required	
Key Business Functions	Describe the role and importance of the following key business functions: human resources management, financial management, operations management, marketing management, information management and risk management. Explain the interrelationship and integrated nature of different business functions in solving business problems.	Interrelationship and integrated nature of different business functions in solving business problems are not required	
Small and Medium Enterprises	(i) Describe the characteristics of SMEs. (ii) Explain the importance of SMEs to the Hong Kong		
(SMEs)	economy. (iii) Explain the importance of entrepreneurship in business development.		

	Learning Elements Specified in C&A Guide	Sumulamentam Tasakina Natas	
Topics	Explanatory Notes	Supplementary Teaching Notes	
	(iv) Describe the rights and responsibilities of individual investors and consumers of financial services.	 Rights and responsibilities: 1. right to ask for rationale behind an investment recommendation made by a broker or bank 2. right to file a complaint 3. duty to understand the terms of a contract before signing it 4. duty to monitor activities on own account by checking account statements, transaction documents 	
Stock Trading as an Investment	(i) Explain the factors affecting share prices.	- Major factors include: general economic condition, political factors, interest rate, industry prospects, company performance, dividend policy and speculation	
	(ii) Describe the platforms of stock trading in Hong Kong: Main Board and Growth Enterprise Market (GEM).	- Knowledge about the basic listing requirements for new applicants of Main Board and GEM is not required_ - Knowledge about the basic listing requirements for new applicants is required: 1. operating history and management - financial requirements: profit attributable to shareholders, market capitalisation, revenue and cash flow (exact figures of the above are not required) [Wobsite for reference: Hong Kong Exchanges and Clearing Limited (HKEx) http://www.hkos.com.hk/ong/listing/listrog_pro/listrog/oguities.htm]	
	(iii) Describe the importance of Hang Seng Index (HSI).		

*Accounting Strand - Elective Part

Elective Part -- Accounting Module

> 1(c) Introduction to Accounting (the shaded parts) being moved from the compulsory part to the elective part and subsumed under 2(a).

2(a) Financial Accounting

Learning Elements Specified in C&A Guide		Complementary Tracking Nation	
Topics	Explanatory Notes	Supplementary Teaching Notes	
Purposes and Role of	Explain the importance of accounting and its relevance to decision-making.		
Accounting	(ii) Describe the functions of accounting.	- Functions: recording, classifying, summarising and communicating	
	(iii) Describe the flow of the accounting cycle.	- Flow of an accounting cycle: books of original entry, ledgers, trial balance, period-end adjustments, financial statements	
Double entry system	(i) Explain the accounting equation and demonstrate how transactions affect it.	- Accounting equation: $C = A - L - (R - E)$	
	(ii) Apply the principles of double entry to the recording of business transactions in ledger.		
Books of Original Entry	(i) Explain the functions of books of original entry and ledgers.	- Petty cash book is not required	
and Types of Ledgers	(ii) Record transactions in books of original entry and post to ledger accounts.		
	(iii) Identify the major types of ledgers.		

Learning Elements Specified in C&A Guide		Supplementary Teaching Notes
Topics	Explanatory Notes	Supplementary Teaching Notes
Trial balance	(i) Explain the functions and limitations of a trial balance.	
	(ii) Balance off the accounts and prepare a trial balance.	
Period-end	Differentiate between cash accounting and accrual	
Adjustments	accounting.	
Relating to the	(ii) Distinguish between bad debts and allowance for doubtful	- Allowance for discounts allowed on trade receivables is not
Preparation of	accounts.	required
Financial		- Students are expected to be able to interpret an ageing schedule
Statements		
	(iii) State the meaning and objectives of providing depreciation	
	in accounting.	
	(iv) Distinguish between capital expenditures and evenue expenditures.	
	(v) Compare the commonly used methods of depreciation:	- Students are expected to be able to record disposals of non-
	straight-line, reducing-balance and depreciation based on	current assets including trade-in
	usage; and explain the effect of depreciation charge	- Calculation and reversal of impairment loss are not required
	(including disposal) on profits.	
	(vi) Apply the following to determine the value of inventory:	- Distinction between the accounting treatment for normal and
	lower of cost and net realisable value	abnormal inventory loss is required
	2. sale or return	- Perpetual inventory system is not required
	weighted average cost	
	(vii) Prepare adjusting entries at the close of accounting period	
	and show their effect on income statement and statement of	
	financial position.	

Learning Elements Specified in C&A Guide		Supplementary Teaching Notes
Financial Reporting for Different Forms	(i) Explain how information in financial statements can assist decision-making.	- Identify the users of financial statements and state their information needs
of Business	(ii) Explain the uses and limitations of financial statements.	
Financial statements	(iii) Prepare income statement and statement of financial position for sole proprietorship, partnership and limited company.	Both horizontal and vertical form of financial statements are accepted. Published accounts are not required Students are expected to be able to record income tax in the financial statements of limited companies but over or underprovision brought forward and tax payable outstanding at period end will not be included
Accounting for partnership	(iv) Prepare appropriation account and current accounts for partnership.	
	(v) Define goodwill and explain the factors affecting its valuation.	- Valuation of goodwill is not required
	(vi) Prepare the necessary adjustments to capital and/or net assets arising from changes in profit-sharing ratio, admission and retirement of partner(s) at the beginning or end of a financial period.	Preparation of the necessary accounting entries arising from dissolution of partnership is not required
	(vii) Prepare the necessary accounting entries required in dissolution.	- Students are expected to be able to record capital deficiency of insolvent partner(s) as instructed - Piecemeal realisation and the Garner v Murray rule are not required - Conversion or sale of a partnership to a limited company is not required

	Learning Elements Specified in C&A Guide		Samuel and Tranking Natur
	Topics	Explanatory Notes	Supplementary Teaching Notes
	Incomplete Records	(i) Determine profits or losses from statement of affairs.	
		(ii) Calculate the cash and inventory value from incomplete record.	
		(iii) Prepare income statement and statement of financial position from incomplete records.	Calculation of cash and inventory loss from incomplete record is not required
	Accounting	(i) Explain the meaning, importance and shortcomings of the	
	Assumptions,	following principles and conventions: business entity, going	
	Principles and	concern, historical cost, consistency, accrual, matching,	
	Conventions	realisation, prudence, materiality, objectivity, timeliness and	
	Generally Accepted	money measurement.	
	Accounting	(ii) Apply the relevant accounting principles and conventions in	
	Principles	accounting situations.	
	Financial	(i) Calculate ratios and comment on a company's profitability,	- Proposal for remedial actions is not required
	Analysis	liquidity, solvency, management efficiency and return on	- Refer to <u>Appendix 1</u> for the relevant formulae of ratios
		investment: mark-up, gross profit ratio, net profit ratio,	
		return on capital employed, working capital/current ratio,	
		quick/liquid/acid test ratio, inventory turnover, average	
		trade receivables collection period, average trade payables	
		repayment period, trade receivables turnover, trade payables turnover, earnings per share, total assets turnover, gearing	
		ratio, dividend cover and price-earnings ratio.	
		(ii) Explain the functions and limitations of accounting ratios in financial analysis.	

2(b) Cost Accounting

Learning Elements Specified in C&A Guide		
Topics	Explanatory Notes	Supplementary Teaching Notes
Cost Classification, Concepts and Terminology	(i) Explain the general nature of cost accounting and its importance for financial decision-making.	
Terminology	(ii) Distinguish between direct and indirect costs, fixed and variable costs, and factory and administrative overheads.	
Marginal and Absorption Costing	(i) Prepare income statement under marginal and absorption costing.	Students are only expected to apply weighted average cost for the costing of inventory Reconciliation of profit/loss under the two methods is not required Over and under-absorption of overheads is to be charged to cost of goods sold
	(ii) Compare the advantages and disadvantages of adopting marginal and absorption costing.	
Cost Accounting for Decision-making	Identify the nature of various cost items and their relevance to decision-making: sunk costs, incremental costs and opportunity costs.	
	(ii) Apply costing concepts and techniques in business decisions e.g. 'hire, make or buy', 'accept or reject an order at a special price', 'retain or replace equipment', 'sell or process further', and 'eliminate or retain an unprofitable segment'.	- Joint product costing is not required

*Business Management Strand -Compulsory Part

Business, Accounting and Financial Studies (BAFS)

Supplementary Notes for Business Management Strand

(To be implemented in S4 in 2022/23; effective for 2025 HKDSE Examination and onwards)

Appendices:

- 1. Formulae of Ratios
- 2. Accounting Terminology

Compulsory Part

1(a) Business Environment

Learning Elements Specified in C&A Guide		Supplementary Teaching Notes	
Topics	Explanatory Notes	Supplementary Teaching Notes	
Hong Kong Business Environment	(i) Describe the role and importance of business in the Hong Kong economy.		
	(ii) Analyse the recent developments and characteristics of the Hong Kong economy.	 Recent developments of Hong Kong economy: Closer economic and business relationships with the Mainland (e.g. CEPA, trading partners, sources of capital) Impacts of globalization on Hong Kong business (e.g. keen competition, international flow of capital and information, global sourcing and outsourcing, technology transfer) Increasing international trade cooperation (major international trade organisations include WTO and APEC) 	

]	Learning Elements Specified in C&A Guide	Supplementary Teaching Notes
Topics	Explanatory Notes	
		- Characteristics of Hong Kong economy: lack of primary industries, dependence on external trade, concentration on tertiary industry, free trade, simple taxation
	(iii) Evaluate how economic, technological, cultural, physical, social, political and legal factors affect business decisions.	
Forms of Business Ownership	(i) Distinguish between the major forms of business ownership: sole proprietorship, partnership and limited company, joint venture, franchise and public enterprise.	- Characteristics Only of general and slimited and nominal partners—are required - Setup procedures of different forms of business ownership and related documents are not required
	(ii) Evaluate the pros and cons of the different forms of business ownership. (iii) Describe the characteristics of multinational corporations in Hong Kong.	
Business Ethics and Social Responsibilities	Explain why and how a business should be ethically responsible to various stakeholders. Describe how business ethics and social responsibilities affect business decisions.	

1(c) Introduction to Basics of Accounting

	Lea	rning Elements Specified in C&A Guide	Samuel and Tranking No.
	Topics	Explanatory Notes	Supplementary Teaching Notes
	poses and Role of ounting	(i) Explain the importance of accounting and its relevance to decision-making.	
		(ii) Describe the functions of accounting.	- Functions: recording, classifying, summarising and communicating
		(iii) Describe the flow of the accounting cycle.	- Flow of an accounting cycle: books of original entry, ledgers, trial balance, period-end adjustments, financial statements
	Accounting Cycle Double entry system	(i) Explain the accounting equation as well as the principles of double entry, and demonstrate how business transactions affect it the former.	 Accounting equation: C = A - L - (R - E) Recording of business transactions and their effects to ledgers are not required
		(ii) Apply the principles of double entry to the recording of business transactions in ledger.	
• T	Trial balance	(ii) Explain the functions and limitations of a trial balance.	
		(iii) Balance off the accounts and Prepare a trial balance.	

Lea	rning Elements Specified in C&A Guide	Supplementow Teaching Notes
Topics	Explanatory Notes	Supplementary Teaching Notes
Financial statements (iv) Prepare income statement and statement of financial position for sole proprietorships.		Both horizontal and vertical form of financial statements are accepted. Calculations and entries for period-end adjustments are not required.
Uses of Financial Statements	Explain how information in financial statements can assist decision-making.	- Identify the users of financial statements and state their information needs
Accounting Assumptions, Principles and Conventions	(ii) Explain the uses and limitations of financial statements. (i) Explain the meaning of the following: business entity, going concern, historical cost, consistency and accrual.	- Application to case scenario is required
Basic Ratio Analysis	(ii) State the general functions of accounting ratios. (ii) Calculate and interpret the following ratios: working capital/current ratio, quick/liquid/acid test ratio, gross profit ratio, net profit ratio and return on capital employed.	- Refer to <u>Appendix 1</u> for the relevant formulae of ratios
	(iii) Evaluate the liquidity and profitability of a business using accounting ratios.	Proposal for remedial actions is not required

Move to Elective Part - Financial Management

	Learning Elements Specified in C&A Guide	Supplementary Teaching Notes
Topics	Explanatory Notes	Supplementary Teaching Notes
	(iv) Describe the rights and responsibilities of individual investors and consumers of financial services.	 Rights and responsibilities: right to ask for rationale behind an investment recommendation made by a broker or bank right to file a complaint duty to understand the terms of a contract before signing it duty to monitor activities on own account by checking account statements, transaction documents
Stock Trading as an Investment	(i) Explain the factors affecting share prices.	- Major factors include: general economic condition, political factors, interest rate, industry prospects, company performance, dividend policy and speculation
	(ii) Describe the platforms of stock trading in Hong Kong: Main Board and Growth Enterprise Market (GEM).	- Knowledge about the basic listing requirements for new applicants of Main Board and GEM is not required. - Knowledge about the basic listing requirements for new applicants is required: 1. operating history and management - financial requirements: profit attributable to shareholders, market capitalisation, revenue and cash flow (exact figures of the above are not required) [Wobsite for reference: Hong Kong Exchanges and Clearing Limited (HKEx) http://www.hkov.com.hk/gng/listing/listing/listing/gng/listing/gng/listi
	(iii) Describe the importance of Hang Seng Index (HSI).	mp.n n n.mox.eon.mo ong normg norm og promon og egatnos.mm

*Business Management Strand -Elective Part

Elective Part -- Business Management Module

- > 1(b) Introduction to Management (the shaded parts) being moved from the compulsory part to the elective part as 3(a)
- > Renumbering of the 3 topics under Business Management Module as follows:
 - 3(b) Financial Management
 - 3(c) Human Resources Management
 - 3(d) Marketing Management

3(a) Introduction to Management

	Learning Elements Specified in C&A Guide	Supplementary Teaching Notes	
Topics	Explanatory Notes	Supplementary reaching rotes	
Management Functions	(i) Explain the importance of management. (ii) Demonstrate a basic understanding of the following	- Planning: importance, planning process and characteristics of	
	management functions for organisations: planning, organising,	SMART goals	
	leading and controlling.	- Organising: organisational structure - by level and by authority	
		departmentalisation – by function, by product, and by location	
		- Leading: leadership styles	
		- Controlling: control process	
	(iii) Apply the following principles of effective management:	- Detailed process of MBO is not required	
	division of work, unity of command, unity of direction,_		
	balancing authority and responsibility, and management by		
Key Business	objectives. (i) Describe the role and importance of the following key business		
Functions	functions: human resources management, financial management,		
	operations management, marketing management, information		
	management and risk management.		
	(ii) Explain the interrelationship and integrated nature of different		
	business functions in solving business problems.		
Small and	(i) Describe the characteristics of SMEs.		
Medium Enterprises (ii) Explain the importance of SMEs to the Hong Kong economy			
(SMEs)	(ii) Explain the importance of SMEs to the Hong Kong economy.		
	(iii) Explain the importance of entrepreneurship in business		

<mark>3(b)</mark> Financial Management

	I	earning Elements Specified in C&A Guide	Supplementary Teaching Notes
	Topics	Explanatory Notes	Supplementary Teaching Notes
ı	Financial Analysis (i) Explain the role of financial management in running an organisation.		
		(ii) State the general functions of accounting ratios.	
		(iii) Assess business performance from a range of accounting ratios in terms of profitability, liquidity, solvency and management efficiency. (iv) Explain the limitations of accounting ratios in financial analysis	- Students are expected to be able to discuss the limitations of financial analysis - The ratios required are: gross profit ratio, net profit ratio, return on capital employed, working capital/current ratio, quick/liquid/acid test ratio, inventory turnover, and return on capital employed, trade receivables turnover, inventory turnover, trade payables turnover, total assets turnover and gearing ratio - Proposal for remedial actions is not required - Refer to Appendix 1 for the relevant formulae of ratios
	Budgeting	(i) Explain the purposes of budgeting.	
		(ii) Describe the usefulness and limitations of budgetary control.	
		(iii) Identify the causes of budgeting variance and propose remedial action.	- Calculation of variances is not required

3(c) Human Resources Management

	Learning Elements Specified in C&A Guide	Complements on Teaching Notes
Topics	Explanatory Notes	Supplementary Teaching Notes
Functions of Human Resources Management	Explain the importance of manpower planning for an organisation.	
Manpower planning	(ii) Describe the manpower planning process.	- Approaches and process of job analysis are not required
Staffing	(iii) Describe the recruitment process.	
	(iv) Compare different methods of recruitment.	
Performance	(v) Describe the objectives of performance appraisal.	
appraisal	(vi) Describe the basic steps in the performance appraisal.	
Reward management	(vii) Describe the characteristics and advantages of monetary and non-monetary rewards.	
	(viii)Compare different forms of compensation.	- Forms: time-based pay (hourly, daily, monthly) Vs performance-based pay
	(ix) Explain the purposes of benefits.	

I	earning Elements Specified in C&A Guide	Supplementary Teaching Notes
Topics	Explanatory Notes	Supplementary Teaching Notes
Training and	(x) Explain the objectives of training and development.	
development	(xi) Evaluate the effectiveness of different modes of training.	- Students are expected to be able to suggest various on-the-job and off-the-job training methods
Development of a	(i) Apply the following motivation theories to enhance staff	
Quality Workforce	efficiency and reduce absenteeism:	
	 Maslow's Hierarchy of Needs Theory 	
	Herzberg's Dual-factor Theory	
	3. McGregor's Theory X and Theory Y	
	(ii) Suggest appropriate ways of internal communication programmes to enhance employee relations.	

3(d) Marketing Management

L	earning Elements Specified in C&A Guide	Sumulamantami Tarakina Nata
Topics	Explanatory Notes	Supplementary Teaching Notes
Role of Marketing	(i) Explain the marketing concept.	
	(ii) Discuss the importance of marketing as a business function.	
	(iii) Describe the planning, organising, implementing and controlling of marketing activities.	
	(iv) Discuss the objectives, strategies and resources of the marketing process.	
Marketing Research (i) Explain the importance and major objectives of marketing research.		
	(ii) Apply basic principles for designing marketing research: data collection methods and sampling techniques.	- Sampling techniques: random sampling, convenience sampling, stratified random sampling
Customer Behaviour	(i) Describe the customer decision-making process.	- Students are expected to be able to describe the process with respect to both individual and business customers
	(ii) Analyse the factors which affect customer decisions.	
	(iii) Identify the major business customers: producers, resellers, governments and institutions.	
	(iv) Distinguish between business and consumer markets.	
Marketing Strategies	(i) Explain different types of market segmentation methods.	

Appendix 1 : Formulae of Ratios

return on capital employed

gross profit ratio = $\frac{\text{gross profit}}{\text{sales}} \times 100\%$ net profit ratio = $\frac{\text{net profit before tax}}{\text{sales}} \times 100\%$ profit before interest and tax Only include the formulae covered in BM Strand

Capital employed =

1. Sole proprietorships: capital balance

average capital employed

- Partnerships: capital account balances + current account balances (if any)
- 3. Limited companies: non-current liabilities + shareholders' fund

- x 100%

current assets working capital / current ratio current assets - inventories quick / liquid / acid test ratio current liabilities cost of goods sold inventory turnover (times) average inventory credit sales trade receivables turnover (times) average trade receivables credit purchases trade payables turnover (times) average trade payables sales total assets turnover (times) total assets non-current liabilities + preference share capital gearing ratio non-current liabilities + shareholders' fund

Updates on the 2023 and 2025 BAFS Assessment Framework



BUSINESS, ACCOUNTING AND FINANCIAL STUDIES (2025 HKDSE)

INTRODUCTION

The public assessment of this subject is based on the Business, Accounting and Financial Studies Curriculum and Assessment Guide (Secondary 4 - 6) jointly prepared by the Curriculum Development Council and the Hong Kong Examinations and Assessment Authority. Candidates have to refer to the Curriculum and Assessment Guide for the knowledge, understanding and skills they are required to demonstrate in the assessment.

ASSESSMENT OBJECTIVES

The public assessment of Business, Accounting and Financial Studies (BAFS) aims to assess candidates' abilities to:

- 1. demonstrate knowledge and understanding of different areas of business;
- 2. apply such knowledge and understanding to familiar and novel situations;
- analyse, synthesise and evaluate information in the context of business decisions, taking into account the integrated and dynamic nature of business problems; and
- 4. communicate facts, opinions, and suggestions in an effective manner.

MODE OF ASSESSMENT

Candidates taking BAFS are required to enter the examination in either of the two strands: Accounting or Business Management. The following table outlines the various components of the public assessment of the subject in HKDSE:

Component	Accounting strand	Business Management strand	Weighting	Duration (3.5 hours)
Public	Paper 1A	Paper 1B	25%	1 1
Examination	Compulsory part	Compulsory part	23%	1 hour
	Paper 2A	Paper 2B	750/	2 hours
	Elective part	Elective part	75%	30 minutes

PUBLIC EXAMINATION

Paper 1 Compulsory part

Candidates will attempt either Paper 1A or 1B. Questions will be set on the compulsory part of the curriculum. For topics that are common in the two strands, common questions will be set in Papers 1A and 1B as appropriate. Candidates have to attempt all questions in this paper.

There will be two	sections as follows:			
	Paper 1A (Accounting strand)	Paper 1B (Business Management strand)	Weighting (25%)	Remarks
Section A	24 multiple-choice questions	24 multiple-choice questions	17%	All questions are compulsory.
Section B	3 short questions	3 short questions	8%	Same questions for common topics in both strands.

Paper 2 Elective part

Candidates will attempt either Paper 2A or 2B. Questions will be set on the elective part of the curriculum.

There will be three sections as follows:

	Paper 2A (Accounting strand)	Paper 2B (Business Management strand)	Weighting (75%)	Remarks
Section A	4-5 short questions	5-6 short questions	33%	All questions are
Section B	3 application problems	2 case studies	27%	compulsory.
Section C	1 long question	1 essay question	15%	Answer one out of two questions.

Candidates are expected to be aware of the impact of standards issued by the Hong Kong Institute of Certified Public Accountants upon the accounting definitions and treatments covered by this curriculum. In case where updates in the accounting standards would affect the BAFS curriculum and/or assessment, the Curriculum Development Institute of the Education Bureau and the Hong Kong Examinations and Assessment Authority will announce the impact of the updates on the curriculum and/or assessment on a need basis.

Early adoption in 2023 HKDSE:

Candidates are expected to be aware of the impact of standards issued by the Hong Kong Institute of Certified Public Accountants upon the accounting definitions and treatments covered by this curriculum. Newly issued or revised standards which are effective before 1 September 2020 are applicable to the examination. In case where updates in the accounting standards would affect the BAFS curriculum and/or assessment, the Curriculum Development Institute of the Education Bureau and the Hong Kong Examinations and Assessment Authority will announce the impact of the updates on the curriculum and/or assessment on a need basis.

Sample examination papers



- *The sample paper aims to illustrate the revised rubrics, instructions and paper layout, effective from the 2025 examination.
- *The questions are adapted from past papers.

Accounting Strand

Paper 1A + Paper 2A

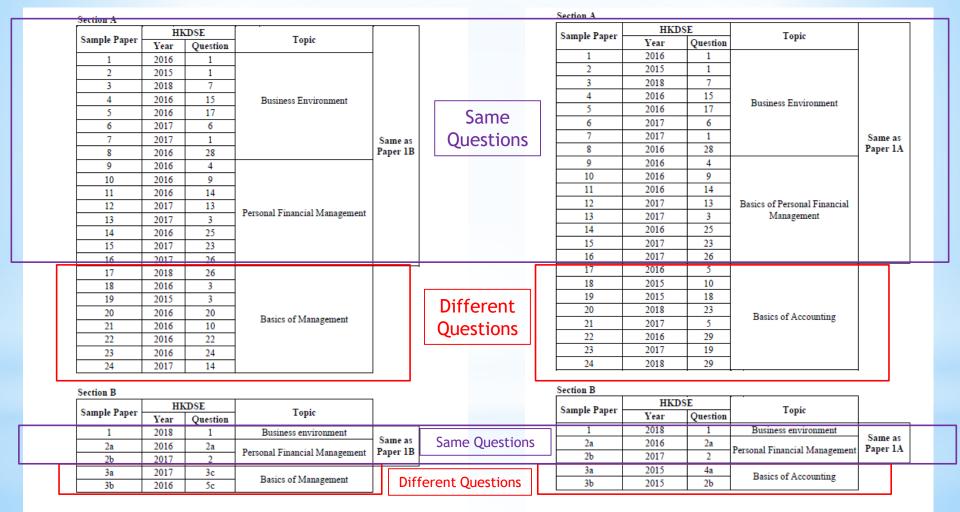
Business Management Strand

Paper 1B + Paper 2B

- 24 MCQs + 3 Short Questions
- MCQ1-MCQ16, SQ 1 and SQ 2 \rightarrow Same questions for both Paper 1A and Paper 1B

Paper 1A

Paper 1B



Paper 2A

This sample paper aims to illustrate the revised rubrics, instructions and paper layout, effective from the 2025 examination. The questions are adapted from past papers as follows:

Cample Danes		HKDSE		
Sample Paper	Year	Question		
1(a)	2017	Paper 1 Q4(a)		
1(b)	2014	Paper 1 Q3(b)		
2(a)	2016	2		
2(b)	2017	3(a)		
3(a)	2017	1(a)(b)		
3(b)	2017	Paper 1 Q3(d)		
4(a)	2012	Paper 1 Q1		
4(b)(c)(d)	2017	3(b)(c)(d)		
5(a)(b)	2016	Paper 1 Q4(a)(b)		
5(c)	2014	6(b)		
6	2018	4		
7(a)	2014	6(a)		
7(b)	2017	7(b)		
8	2017	6		
9	2015	8(a)(b)		
10	2016	8(a)(b)		

Paper 2B

This sample paper aims to illustrate the revised rubrics, instructions and paper layout, effective from the 2025 examination. The questions are adapted from past papers as follows:

Sample Paper	HKDSE	
	Year	Question
1	2018	Paper 1 Q2(a)(b)
2(a)	2017	2
2(b)	2016	5(a)
3	2017	3
4(a)	2016	Paper 1 Q.4(c)(i)
4(b)	2016	Paper 1 Q.4(c)(ii)
5	2014	4
6(a)	2016	2
6(b)	2016	3
7(a)	2015	Paper 1 Q1(a)
7(b)(c)(d)	2017	5(a)(c)(d)
8(a)	2018	Paper 1 Q4(c)
8(b)(c)(d)(e)	2017	6(a)(c)(d)(e)
9	2017	7
10	2016	9

